

Attachment 1

OPERATING BUDGET

Category	Sub-Category	2020 Budget	2021 Budget	As a % of	% Growth	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	4,368,282	4,864,785	22%	11%	4,780,875	4,614,622	4,874,384
	Debt Charges	1,651,437	1,568,272	7%	-5%	1,578,031	1,570,516	1,222,998
	External Transfers	937,872	1,159,915	5%	24%	1,172,069	1,220,426	1,208,600
	Materials & Supplies	1,068,615	860,606	4%	-19%	660,557	671,631	677,205
	Police	2,433,137	2,433,137	11%	0%	2,531,396	2,582,003	2,632,452
	Salaries & Benefits	6,977,291	8,342,899	37%	20%	8,971,639	9,477,652	9,795,667
	Capital Transfers	3,714,996	2,542,793	11%	-32%	2,735,692	2,710,577	2,936,594
	Utilities	688,719	706,735	3%	3%	692,550	706,119	684,460
Total Expense		21,840,349	22,479,142	100%	3%	23,122,809	23,553,547	24,032,359
Revenue	Tax Revenues	15,952,743	16,000,171	71%	0%	16,266,311	16,579,036	16,949,161
	Fines, Penalties & Interest	398,383	166,140	1%	-58%	413,305	421,248	466,140
	Fund Transfers	285,000	285,000	1%	0%	285,000	285,000	285,000
	Grants & Government Transfers	2,237,920	1,998,313	9%	-11%	2,003,821	2,041,634	2,062,404
	Investment Income	97,123	100,000	0%	3%	101,047	103,068	105,000
	Lease	168,953	150,932	1%	-11%	153,323	154,633	155,933
	Other Revenues	351,575	366,938	2%	4%	364,195	365,229	368,350
	User Fees & Charges	2,348,652	3,411,648	15%	45%	3,535,808	3,603,699	3,640,371
Total Revenue		21,840,349	22,479,142	100%	3%	23,122,809	23,553,547	24,032,359
Balanced Budget		-	-			-	-	-

LEGISLATIVE SERVICES

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	748,500	855,942	761,890	763,100
	External Transfers	287,900	299,000	310,100	321,100
	Materials & Supplies	35,100	43,399	44,379	38,700
	Salaries & Benefits	320,912	348,256	353,757	364,396
Total Expense		1,392,412	1,546,597	1,470,127	1,487,296
Revenue	User Fees & Charges	27,400	46,962	47,683	48,900
	Current year Taxation	1,365,012	1,499,636	1,422,444	1,438,396
Total Revenue		1,392,412	1,546,597	1,470,127	1,487,296

Office of the CAO

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	206,053	122,260	122,727	124,400
	External Transfers	206,500	216,500	216,500	216,500
	Materials & Supplies	43,645	45,365	45,376	45,400
	Rents & Financial Expenses	720	1,220	1,220	1,220
	Salaries & Benefits	927,419	1,042,621	1,081,930	1,109,210
Total Expense		1,384,336	1,427,966	1,467,753	1,496,730
Revenue	Grants & Government Transfers	20,000	20,000	20,000	20,000
	User Fees & Charges	51,400	51,400	51,400	51,400
	Current year Taxation	1,312,936	1,356,566	1,396,353	1,425,330
Total Revenue		1,384,336	1,427,966	1,467,753	1,496,730

Library

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	1,546	1,577	1,608	1,700
	Debt Charges	30,487	30,487	30,487	30,487
	External Transfers	478,115	490,569	502,826	600,000
	Salaries & Benefits	44,250	44,250	44,250	44,250
Total Expense		554,398	566,883	579,171	676,437
Revenue	Fund Transfers	10,000	10,000	10,000	10,000
	Other Revenues	44,250	44,250	44,250	44,250
	Current year Taxation	500,148	512,633	524,921	622,187
Total Revenue		554,398	566,883	579,171	676,437

EPS

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	112,695	105,739	110,906	108,806
	Debt Charges	150,090	150,007	142,364	134,762
	External Transfers	5,300	5,300	5,300	5,300
	Materials & Supplies	105,250	99,667	100,295	101,595
	Salaries & Benefits	996,079	1,039,078	1,168,452	1,205,992
	Utilities	86,300	87,100	87,900	88,600
Total Expense		1,455,714	1,486,891	1,615,218	1,645,055
Revenue	Fines, Penalties & Interest	12,140	12,140	12,140	12,140
	Fund Transfers	20,000	20,000	20,000	20,000
	Grants & Government Transfers	1,000	1,000	1,000	1,000
	Other Revenues	6,000	-	-	-
	User Fees & Charges	78,101	78,101	78,101	78,101
	Current year Taxation	1,338,473	1,375,649	1,503,977	1,533,814
Total Revenue		1,455,714	1,486,891	1,615,218	1,645,055

Police

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	25,000	25,000	25,000	25,000
	Police	2,433,137	2,531,396	2,582,003	2,632,452
Total Expense		2,458,137	2,556,396	2,607,003	2,657,452
Revenue	Fines, Penalties & Interest	4,000	4,000	4,000	4,000
	Grants & Government Transfers	8,767	9,121	9,304	9,504
	Current year Taxation	2,445,370	2,543,274	2,593,700	2,643,947
Total Revenue		2,458,137	2,556,396	2,607,003	2,657,452

Building

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	70,800	74,900	76,300	78,000
	Materials & Supplies	8,700	9,000	9,300	9,600
	Salaries & Benefits	543,393	563,245	583,551	604,397
	Utilities	11,500	11,700	11,900	12,200
	Transfer to Reserves	38,207	60,255	61,949	54,003
Total Expense		672,600	719,100	743,000	758,200
Revenue	Other Revenues	1,000	-	-	-
	User Fees & Charges	671,600	719,100	743,000	758,200
Total Revenue		672,600	719,100	743,000	758,200

Planning

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	110,800	48,250	49,670	54,480
	Materials & Supplies	8,000	8,300	8,600	8,900
	Salaries & Benefits	341,451	362,160	383,436	405,405
Total Expense		460,251	418,710	441,706	468,785
Revenue	User Fees & Charges	80,400	84,500	86,400	90,300
	Current year Taxation	379,851	334,210	355,306	378,485
Total Revenue		460,251	418,710	441,706	468,785

Finance & Treasury

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	113,400	126,884	128,859	135,175
	External Transfers	100,000	100,000	120,000	-
	Debt Charges	228,792	228,792	228,792	228,792
	Materials & Supplies	5,000	5,116	5,208	5,260
	Salaries & Benefits	995,615	1,036,585	1,078,831	1,109,936
	Fund Transfer	115,820	315,196	276,687	424,478
Total Expense		1,558,627	1,812,573	1,838,376	1,903,639
Revenue	Fines, Penalties & Interest	150,000	397,165	405,108	450,000
	Grants & Government Transfers	1,029,300	1,035,000	1,050,000	1,065,000
	Investment Income	100,000	101,047	103,068	105,000
	Lease	8,639	8,639	8,639	8,639
	Other Revenue	265,688	266,426	267,179	270,000
	User Fees & Charges	5,000	4,295	4,381	5,000
Total Revenue		1,558,627	1,812,573	1,838,376	1,903,639

Public works

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	3,009,475	3,004,574	2,921,698	3,167,283
	Debt Charges	88,515	88,515	78,519	68,523
	External Transfers	18,000	18,000	18,000	18,000
	Fund Transfers	7,400	7,400	7,400	7,400
	Materials & Supplies	518,745	326,490	332,573	338,200
	Rents & Financial Expenses	2,600	2,650	2,700	2,750
	Salaries & Benefits	2,304,920	2,505,692	2,693,895	2,801,132
	Utilities	77,415	79,185	80,646	82,150
Total Expense		6,027,070	6,032,506	6,135,431	6,485,438
Revenue	Grants & Government Transfers	931,746	931,799	954,431	960,000
	Other Revenues	40,000	40,000	40,000	40,000
	User Fees & Charges	1,358,541	1,384,145	1,402,130	1,429,300
	Current year Taxation	3,696,783	3,676,562	3,738,871	4,056,138
Total Revenue		6,027,070	6,032,506	6,135,431	6,485,438

PRC

Category	Sub-Category	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	466,517	415,749	415,963	416,440
	Debt Charges	1,070,388	1,080,230	1,090,354	760,434
	External Transfers	64,100	42,700	47,700	47,700
	Materials & Supplies	136,166	123,221	125,901	129,550
	Salaries & Benefits	1,868,860	2,029,751	2,089,550	2,150,900
	Utilities	520,800	503,295	514,353	490,190
Total Expense		4,126,831	4,194,946	4,283,821	3,995,214
Revenue	Fund Transfers	255,000	255,000	255,000	255,000
	Grants & Government Transfers	7,500	6,900	6,900	6,900
	Lease	142,293	144,683	145,993	147,293
	Other Revenues	10,000	13,519	13,800	14,100
	User Fees & Charges	1,139,206	1,167,305	1,190,604	1,179,170
	Current year Taxation	2,572,832	2,607,540	2,671,524	2,392,751
Total Revenue		4,126,831	4,194,946	4,283,821	3,995,214

Water& Wastewater

Category	Sub-Category	2020 Budget	2021 Budget	As a % of	% Growth	2022 Budget	2023 Budget	2024 Budget
Expense	Contract Services	489,360	486,400	11%	-1%	535,599	545,747	560,941
	Debt Charges	378,856	377,856	8%	0%	378,856	378,856	378,857
	Fund Transfers	-	61,900	1%		61,000	62,000	63,000
	Materials & Supplies	335,066	311,900	7%	-7%	372,000	396,000	330,263
	Rents & Financial Expenses	644,677	701,692	15%	9%	1,087,628	1,483,213	1,878,797
	Salaries & Benefits	1,171,452	1,251,783	28%	7%	1,408,074	1,463,576	1,511,350
	Capital Transfers	1,278,984	1,154,668	25%	-10%	379,142	4,908	-
	Utilities	410,368	184,500	4%	-55%	426,900	435,500	455,661
Total Expense		4,708,763	4,530,700	100%	-4%	4,649,200	4,769,800	5,178,869
Revenue	Fines, Penalties & Interest	47,377	48,300	1%	2%	49,300	50,300	51,300
	Other Revenues	1,884	1,900	0%	1%	-	-	-
	Transfer from Reserves	310,464	-	0%	-100%	-	-	288,569
	User Fees & Charges	4,349,038	4,480,500	99%	3%	4,599,900	4,719,500	4,839,000
Total Revenue		4,708,763	4,530,700	100%	-4%	4,649,200	4,769,800	5,178,869
Balanced Budget								